

**THE INDUSTRIAL ENGINEERING COMPANY FOR  
CONSTRUCTION AND DEVELOPMENT "ICON" S.A.E.**

**LIMITED REVIEW REPORT  
AND THE INTERIM CONDENSED SEPARATE  
FINANCIAL STATEMENTS FOR THE  
SIX-MONTHS PERIOD ENDED  
30 JUNE 2026**

**THE INDUSTRIAL ENGINEERING COMPANY FOR CONSTRUCTION  
AND DEVELOPMENT "ICON" S.A.E.**

**Interim condensed separate financial statements - For the six-month period ended 30 June 2026**

| <b>Contents</b>                                              | <b>Page</b> |
|--------------------------------------------------------------|-------------|
| Limited review report                                        | 1           |
| Interim condensed separate statement of financial position   | 2           |
| Interim condensed separate statement of profit or loss       | 3           |
| Interim condensed separate statement of comprehensive income | 4           |
| Interim condensed separate statement of changes in equity    | 5           |
| Interim condensed separate statement of cash flows           | 6           |
| Notes to the interim condensed separate financial statements | 7 – 21      |

# On the interim condensed separate financial statements

To the Board of Directors of the Industrial Engineering Company For Construction and Development "ICON" S.A.E.

## Introduction

We have conducted a limited review for the accompanying interim condensed separate statement of financial position of the Industrial Engineering Company for Construction and Development "ICON" S.A.E. as of 30 June 2026, and the related interim condensed separate statements of profit or loss, comprehensive income, changes in equity and cash flows for the six-month period then ended. Management is responsible for the preparation and fair presentation of these interim condensed separate financial statements in accordance with the Egyptian Accounting Standard No. (30) "Interim Financial Statements" and our responsibility is limited to expressing a conclusion on these interim condensed separate financial statements based on our limited review.

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## Scope of the limited review

We have conducted our limited review in accordance with the Egyptian Standard on Review Engagements No. (2410), "Review of Interim Financial Statements Performed by the Independent Auditor of the Entity". A limited review of the interim financial statements consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other limited review procedures. A limited review is substantially less in scope than an audit conducted in accordance with Egyptian Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion on these interim condensed separate financial statements.

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## Conclusion

In light of our limited review, nothing has come to our attention that causes us to believe that the accompanying interim condensed separate financial statements are not prepared, in all material respects, in accordance with Egyptian Accounting standard No. (30) "Interim Financial Statements".

Ahmed Shehab

R.A.A. 39409

F.R.A 417

Cairo

26 August 2026



**THE INDUSTRIAL ENGINEERING COMPANY FOR CONSTRUCTION  
AND DEVELOPMENT "ICON" S.A.E.**

**Interim condensed separate statement of financial position - As of 30 June 2026**

(All amounts are shown in EGP)

|                                      | Note | 30 June<br>2026      | 31 December<br>2025  |
|--------------------------------------|------|----------------------|----------------------|
| <b>Assets</b>                        |      |                      |                      |
| <b>Non-current assets</b>            |      |                      |                      |
| Fixed assets                         | 6    | 8,771,593            | 10,002,246           |
| Projects under construction          | 7    | 21,248,986           | 16,017,042           |
| Investment properties                | 8    | 55,978,738           | 57,185,094           |
| Investments in subsidiaries          |      | 1,048,884,028        | 1,048,884,028        |
| <b>Total non-current assets</b>      |      | <b>1,134,883,345</b> | <b>1,132,088,410</b> |
| <b>Current assets</b>                |      |                      |                      |
| Inventory                            |      | 271,169              | 271,169              |
| Trade and notes receivable           |      | 258,664              | 601,636              |
| Due from related parties             | 9-1  | 89,118               | 20,670,236           |
| Debtors and other debit balances     |      | 31,954,935           | 18,312,845           |
| Cash and cash equivalents            |      | 995,754              | 1,243,608            |
| <b>Total current assets</b>          |      | <b>33,569,640</b>    | <b>41,099,494</b>    |
| <b>Total assets</b>                  |      | <b>1,168,452,985</b> | <b>1,173,187,904</b> |
| <b>Equity and Liabilities</b>        |      |                      |                      |
| <b>Equity</b>                        |      |                      |                      |
| Issued and paid-up capital           | 10   | 582,000,000          | 582,000,000          |
| Legal reserves                       |      | 51,003,298           | 48,452,497           |
| Retained earnings                    |      | 86,674,086           | 101,052,072          |
| <b>Total equity</b>                  |      | <b>719,677,384</b>   | <b>731,504,569</b>   |
| <b>Liabilities</b>                   |      |                      |                      |
| <b>Non-current liabilities</b>       |      |                      |                      |
| Deferred tax liabilities             |      | 1,217,024            | 3,310,605            |
| <b>Total non-current liabilities</b> |      | <b>1,217,024</b>     | <b>3,310,605</b>     |
| <b>Current liabilities</b>           |      |                      |                      |
| Provisions                           |      | 9,965,675            | 12,358,183           |
| Bank borrowings                      | 11   | 929,326              | 2,787,979            |
| Trade and notes payable              |      | 3,703,363            | 1,821,858            |
| Due to related parties               | 9-2  | 425,267,002          | 402,700,575          |
| Creditors and other credit balances  |      | 7,693,211            | 8,518,720            |
| Current income tax liability         |      | -                    | 10,185,415           |
| <b>Total current liabilities</b>     |      | <b>447,558,577</b>   | <b>438,372,730</b>   |
| <b>Total liabilities</b>             |      | <b>448,775,601</b>   | <b>441,683,335</b>   |
| <b>Total equity and liabilities</b>  |      | <b>1,168,452,985</b> | <b>1,173,187,904</b> |

- The accompanying notes from note 1 to note 13 form an integral part of these interim condensed separate financial statements.
- Limited review report attached.

  
**Accountant/ Hany Bassiouny**  
**Finance Manager**

26 August 2026



  
**Eng/ Ahmed Enaba**  
**Managing Director**

**THE INDUSTRIAL ENGINEERING COMPANY FOR CONSTRUCTION AND DEVELOPMENT "ICON" S.A.E.**

**Interim condensed separate statement of profit or loss  
For the six-months period ended 30 June 2026**

(All amounts are shown in EGP)

|                                                                     | <u>Note</u> | <u>For the six months period<br/>ended 30 June</u> |                     | <u>For the three months<br/>period ended 30 June</u> |                       |
|---------------------------------------------------------------------|-------------|----------------------------------------------------|---------------------|------------------------------------------------------|-----------------------|
|                                                                     |             | <u>2026</u>                                        | <u>2025</u>         | <u>2026</u>                                          | <u>2025</u>           |
| Revenue from contracts with customers                               | 5/A         | -                                                  | 66,893,596          | -                                                    | 794,816               |
| Cost of revenue                                                     |             | <u>(83,815)</u>                                    | <u>(3,468,686)</u>  | <u>(45,610)</u>                                      | <u>(27,318)</u>       |
| <b>Gross profit</b>                                                 |             | <b>(83,815)</b>                                    | <b>63,424,910</b>   | <b>(45,610)</b>                                      | <b>767,498</b>        |
| General and administrative expenses                                 |             | (17,989,569)                                       | (19,513,846)        | (9,376,705)                                          | (13,313,615)          |
| Other operating income                                              | 5/B         | 6,733,168                                          | 11,048,949          | 3,461,206                                            | 7,657,462             |
| Other operating expenses                                            | 5/C         | (19,713)                                           | (663,390)           | (8,925)                                              | (153,554)             |
| Expected credit loss on financial assets                            |             | <u>449,907</u>                                     | <u>(3,133,021)</u>  | <u>4,422,562</u>                                     | <u>(4,389,200)</u>    |
| <b>Operating (loss) / Profit</b>                                    |             | <b>(10,910,022)</b>                                | <b>51,163,602</b>   | <b>(1,547,472)</b>                                   | <b>(9,431,409)</b>    |
| Finance income                                                      |             | 11,970                                             | 2,506,940           | 12,673,605                                           | 4,066,159             |
| Finance costs                                                       |             | <u>(3,022,714)</u>                                 | <u>(539,733)</u>    | <u>(138,885)</u>                                     | <u>(323,532)</u>      |
| <b>Net finance income</b>                                           |             | <b>(3,010,744)</b>                                 | <b>1,967,207</b>    | <b>12,534,720</b>                                    | <b>3,742,627</b>      |
| <b>(loss) / Profit before tax</b>                                   |             | <b>(13,920,766)</b>                                | <b>53,130,809</b>   | <b>10,987,248</b>                                    | <b>(5,688,782)</b>    |
| Income tax                                                          | 5/D         | <u>2,093,581</u>                                   | <u>(829,271)</u>    | <u>(2,298,350)</u>                                   | <u>(803,140)</u>      |
| <b>(loss) / Profit for the period</b>                               |             | <b>(11,827,185)</b>                                | <b>52,301,538</b>   | <b>8,688,898</b>                                     | <b>(6,491,922)</b>    |
| <b>Basic and diluted earnings / (loss) per share for the period</b> |             | <b><u>(0.081)</u></b>                              | <b><u>0.359</u></b> | <b><u>0.060</u></b>                                  | <b><u>(0.045)</u></b> |

- The accompanying notes from note 1 to note 13 form an integral part of these interim condensed separate financial statements.

**THE INDUSTRIAL ENGINEERING COMPANY FOR CONSTRUCTION  
AND DEVELOPMENT "ICON" S.A.E.**

**Interim condensed separate statement of comprehensive income  
For the six-months period ended 30 June 2026**

(All amounts are shown in EGP)

|                                                               | <b>For the six months period<br/>ended 30 June</b> |                   | <b>For the three months period<br/>ended 30 June</b> |                    |
|---------------------------------------------------------------|----------------------------------------------------|-------------------|------------------------------------------------------|--------------------|
|                                                               | <b>2026</b>                                        | <b>2025</b>       | <b>2026</b>                                          | <b>2025</b>        |
| (Loss) / profit for the period                                | (11,827,185)                                       | 52,301,538        | 8,688,898                                            | (6,491,922)        |
| Other comprehensive income                                    | -                                                  | -                 | -                                                    | -                  |
| <b>Total comprehensive (loss) / profit<br/>for the period</b> | <b>(11,827,185)</b>                                | <b>52,301,538</b> | <b>8,688,898</b>                                     | <b>(6,491,922)</b> |

- The accompanying notes from note 1 to note 13 form an integral part of these interim condensed separate financial statements.

**THE INDUSTRIAL ENGINEERING COMPANY FOR CONSTRUCTION AND  
DEVELOPMENT "ICON" S.A.E.**

**Interim condensed separate statement of changes in equity  
For the six-months period ended 30 June 2026**

(All amounts are shown in EGP)

|                                       | <b>Issued and<br/>paid-up<br/>capital</b> | <b>Legal<br/>reserve</b> | <b>Retained<br/>earnings</b> | <b>Total<br/>equity</b> |
|---------------------------------------|-------------------------------------------|--------------------------|------------------------------|-------------------------|
| <b>Balance at 1 January 2025</b>      | <b>582,000,000</b>                        | <b>37,445,572</b>        | <b>279,586,857</b>           | <b>899,032,429</b>      |
| Profit for the period                 | -                                         | -                        | 52,301,538                   | <b>52,301,538</b>       |
| Transfer to legal reserve             | -                                         | 11,007,015               | (11,007,015)                 | -                       |
| Dividends to shareholders             | -                                         | -                        | (181,875,000)                | <b>(181,875,000)</b>    |
| Employees' share of dividends         | -                                         | -                        | (16,718,880)                 | <b>(16,718,880)</b>     |
| Board of Directors share of dividends | -                                         | -                        | (19,950,000)                 | <b>(19,950,000)</b>     |
| <b>Balance at 30 June 2025</b>        | <b>582,000,000</b>                        | <b>48,452,587</b>        | <b>102,337,500</b>           | <b>732,790,087</b>      |
| <b>Balance at 1 January 2026</b>      | <b>582,000,000</b>                        | <b>48,452,497</b>        | <b>101,052,072</b>           | <b>731,504,569</b>      |
| Loss for the period                   | -                                         | -                        | (11,827,185)                 | <b>(11,827,185)</b>     |
| Transfer to legal reserve             | -                                         | 2,550,801                | (2,550,801)                  | -                       |
| <b>Balance at 30 June 2026</b>        | <b>582,000,000</b>                        | <b>51,003,298</b>        | <b>86,674,086</b>            | <b>719,677,384</b>      |

- The accompanying notes from note 1 to note 13 form an integral part of these interim condensed separate financial statements.

**THE INDUSTRIAL ENGINEERING COMPANY FOR CONSTRUCTION  
AND DEVELOPMENT "ICON" (S.A.E.)**

**Interim condensed separate statement of cash flows  
For the six-months period ended 30 June 2026**

(All amounts are shown in EGP)

|                                                                   | <u>Note</u> | <u>30 June 2026</u> | <u>30 June 2025</u>  |
|-------------------------------------------------------------------|-------------|---------------------|----------------------|
| <b>Cash flows from operating activities</b>                       |             |                     |                      |
| (Loss) / profit before income tax                                 |             | (13,920,766)        | 53,130,809           |
| <b>Adjustments:</b>                                               |             |                     |                      |
| Fixed assets depreciation                                         | 6           | 1,217,973           | 1,240,223            |
| Investment properties depreciation                                | 8           | 1,206,356           | 1,206,354            |
| Gain on sale of fixed assets                                      |             | (16,268)            | (4,278,255)          |
| Expected credit loss on financial assets                          |             | (449,907)           | 3,133,021            |
| Interest income                                                   |             | (11,970)            | (2,357,279)          |
| Finance cost, interest and bank commissions                       |             | 370,760             | 250,776              |
| <b>Operating (Loss)/ profit before changes in working capital</b> |             | <b>(11,603,822)</b> | <b>52,325,649</b>    |
| <b>Changes in working capital</b>                                 |             |                     |                      |
| Inventory                                                         |             | -                   | 140                  |
| Trade and notes receivable                                        |             | 792,879             | (484,098)            |
| Debtors and other debit balances                                  |             | (14,070,844)        | 16,428,447           |
| Due from related parties                                          |             | 20,581,118          | 101,532,142          |
| Trade and notes payable                                           |             | 1,881,505           | (409,421)            |
| Creditors and other credit balances                               |             | (825,509)           | 924,493              |
| Due to related parties                                            |             | 22,566,427          | 336,729,734          |
| Provisions used                                                   |             | (2,392,508)         | (4,828,211)          |
| Dividend paid to employees and Board of Directors                 |             | -                   | (36,668,880)         |
| <b>Cash flows generated from operating activities</b>             |             | <b>16,929,246</b>   | <b>465,549,995</b>   |
| Interest received                                                 |             | 11,970              | 2,357,279            |
| Interest paid                                                     |             | (370,760)           | (250,776)            |
| Income taxes paid                                                 |             | (9,756,661)         | (7,489,748)          |
| <b>Net cash flows generated from operating activities</b>         |             | <b>6,813,795</b>    | <b>460,166,750</b>   |
| <b>Cash flows from investing activities</b>                       |             |                     |                      |
| Payments for investments in subsidiaries                          |             | -                   | (268,106,666)        |
| Proceeds from the sale of fixed assets                            |             | 28,948              | 4,916,890            |
| Purchase of fixed assets and projects under construction          |             | (5,231,944)         | (14,798,171)         |
| <b>Net cash flows used in investing activities</b>                |             | <b>(5,202,996)</b>  | <b>(277,987,947)</b> |
| <b>Cash flows from financing activities</b>                       |             |                     |                      |
| Net repayments of borrowings                                      |             | (1,858,653)         | (2,196,171)          |
| Dividends paid to shareholders                                    |             | -                   | (181,875,000)        |
| <b>Net cash flows used in financing activities</b>                |             | <b>(1,858,653)</b>  | <b>(184,071,171)</b> |
| <b>Net decrease in cash and cash equivalents</b>                  |             | <b>(247,854)</b>    | <b>(1,892,368)</b>   |
| Cash and cash equivalents at the beginning of the period          |             | 1,243,608           | 6,263,141            |
| <b>Cash and cash equivalents at the end of the period</b>         |             | <b>995,754</b>      | <b>4,370,773</b>     |

- The accompanying notes from note 1 to note 13 form an integral part of these interim condensed separate financial statements.

# **THE INDUSTRIAL ENGINEERING COMPANY FOR CONSTRUCTION AND DEVELOPMENT "ICON" S.A.E.**

## **Notes to the interim condensed separate financial statements For the six-months period ended 30 June 2026**

(All amounts in the notes are shown in Egyptian Pounds unless otherwise stated)

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### **1. Introduction**

- Industrial Engineering Company for Construction and Development "ICON" (S.A.E) was established pursuant to Presidential Decree No. 169 of 1977 in accordance with the provisions of Law No. 26 of 1954, which was published in the Official Gazette on 28 April 1977. The Company was registered in the Commercial Registry at the Cairo Investment Office under No. 182224 dated 5 March 2012.
- The Company's term is twenty-five years, commencing from the date of registration of the Company in the Commercial Register. The Extraordinary General Assembly of shareholders held on 30 March 2002 decided to extend the term of the Company for another twenty-five years, and it was registered in the Commercial Register on 14 August 2002.
- The Company's headquarters is Wadi Hof - Industrial Area- Helwan - Cairo Governorate - Arab Republic of Egypt.
- The parent company is AIF Holding Ltd., which owns 62.22 % as of 30 June 2026 (31 December 2025: 62.22%). The ultimate parent company is ICON for Construction Services Holding (ICSH) Ltd. The company is primarily controlled by Mr. Arafat Mohamed Maged Abdel Samad Sakr, Ms. Mona Sakr, Mr. Hisham El Far, and Mr. Ahmed Enaba.
- The Chairman of the Board of Directors is Mr. Arafat Mohamed Maged Abdel Samad Sakr.
- The Managing Director is Eng / Ahmed Enaba.

### **The purpose of the Company**

Manufacture and trade of machinery, equipment, vehicles, and construction materials, and carry out commercial, agency, and import and export business necessary to carry out its purpose of manufacturing:

- Colored, galvanized and black iron sections
- Colored and galvanized corrugated sheet
- Sandwich panels
- Aluminium door and window
- Mobile and prefabricated living units (caravans)
- Iron pipes of different lengths and diameters, galvanized and black

Provided that the necessary licenses are obtained to carry out these activities.

- Investing, contributing, and participating directly and indirectly in companies operating in all fields, industrial activities, and engineering construction.
- Participation and contribution in companies that work in the previous fields or that engage in businesses similar to the Company's businesses or that may help it achieve its purpose in Egypt or abroad. It is also permissible for the Company to merge into, purchase, or have the aforementioned entities become subsidiaries to the Company in accordance with the provisions of the law, and all of the above except for the activities stipulated in Article (27) of the Capital Market Law No. 95 of 1992 and Articles (120) and (122) of the Executive Regulations of the same Law.

**THE INDUSTRIAL ENGINEERING COMPANY FOR CONSTRUCTION  
AND DEVELOPMENT "ICON" S.A.E.**

**Notes to the interim condensed separate financial statements  
For the six-months period ended 30 June 2026**

(All amounts in the notes are shown in Egyptian Pounds unless otherwise stated)

**1. Introduction (continued)**

**The purpose of the Company (continued)**

The separate financial statements were approved for issuance by the Board of Directors of the company on 26 August 2026. The company's shareholders have the right to amend the separate financial statements after their issuance.

**Ownership percentage in subsidiaries**

The Company consists of the following companies as at 30 June 2026 unless otherwise stated, and the Company's shareholding percentage in the companies is solely direct ownership in ordinary shares of paid-up capital.

| Subsidiaries                                               | Functional<br>currency | Country<br>name | Shareholding %  |                     | Activity                                                     |
|------------------------------------------------------------|------------------------|-----------------|-----------------|---------------------|--------------------------------------------------------------|
|                                                            |                        |                 | 30 June<br>2026 | 31 December<br>2025 |                                                              |
| Acrow Misr for Scaffolding and Formwork (S.A.E.)           | EGP                    | Egypt           | 81.99%          | 78,77%              | Manufacture and sale of metal formwork and scaffolding       |
| Acrow Dalmine Logistic (ADLS) (S.A.E.)                     | EGP                    | Egypt           | %99.94          | 99,94%              | Manufacture and sale of storage she Ives                     |
| Dalmine Egypt Logistic Solutions (S.A. E)                  | EGP                    | Egypt           | %99.92          | 99,92%              | Manufacture and sale of storage she Ives                     |
| ICON Panels (S.A.E.)                                       | EGP                    | Egypt           | %99.99          | 99,99%              | Manufacture and sale of sheet metal and sandwich panels      |
| ICON Prefabricated Buildings and Caravans (S.A.E)          | EGP                    | Egypt           | 99,99%          | 99,99%              | Manufacture and sale of prefabricated buildings and caravans |
| Tatweer for Industrial Prefabricated Buildings Development | SAR                    | Saudi Arabia    | 100%            | 100%                | Manufacture and sale of prefabricated buildings and caravans |

\* In January 2026, 2,162,692 shares of Acrow Misr for Scaffolding and Metal Structures (S.A.E.) were cancelled pursuant to a resolution of the Ordinary General Assembly. Consequently, the Company's ownership interest increased from 78.77% to 81.99%.

**THE INDUSTRIAL ENGINEERING COMPANY FOR CONSTRUCTION  
AND DEVELOPMENT "ICON" S.A.E.**

**Notes to the interim condensed separate financial statements  
For the six-months period ended 30 June 2026**

(All amounts in the notes are shown in Egyptian Pounds unless otherwise stated)

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**2. Summary of significant accounting policies**

The principal accounting policies applied in the preparation of the interim condensed separate financial statements are summarized below. They were applied consistently over the presented financial periods unless otherwise stated:

**2.1 Basis of preparation of the interim condensed separate financial statements**

These interim condensed separate financial statements have been prepared for the six-month period ended 30 June 2026 in accordance with EAS No. (30) "Interim Financial Statements".

These interim condensed separate financial statements do not include all the disclosures that would normally be required in preparing full annual financial statements. Therefore, this interim condensed separate financial information should be read in conjunction with the Company's separate annual financial statements at 31 December 2025 and with any statements that have been issued by the Company during the periodic reporting period.

**3. Significant changes during the period**

**Related Parties**

The change in related party balances is mainly due to the following:

During the period, the balance of due from related parties decreased. This was primarily driven by the decision of Industrial Engineering Company for Construction & Development ("ICON" S.A.E.) to obtain a loan amounting to EGP 70 million from Acrow Misr for Formwork and Scaffolding (S.A.E.), a subsidiary, accordingly, the balance was reclassified from due from related parties to due to related parties. The proceeds of the loan were utilized to settle credit facilities of ICON Panels (S.A.E.) and ICON for Prefabricated Buildings and Caravans (S.A.E.), both subsidiaries.

**Revenue from contracts with customers and Cost of Revenue**

The primary reason for the decrease is that no dividends were distributed from the subsidiaries to the Company during the period up to June 30, 2026, in addition to the expiration of most of the old contracts with the company and the transfer of all new contracts to ICON Panels (S.A.E.), a subsidiary, and ICON for Prefabricated Buildings and Caravans (S.A.E.), a subsidiary, following the split.

**Finance income and cost**

The main reason for the increase in financing revenues and the decrease in financing costs is due to a change in the economic factors affecting currency prices on June 30, 2026, where the exchange rate changed from 47.77 on December 31, 2025 to 49.21.

**THE INDUSTRIAL ENGINEERING COMPANY FOR CONSTRUCTION  
AND DEVELOPMENT "ICON" S.A.E.**

**Notes to the interim condensed separate financial statements  
For the six-months period ended 30 June 2026**

(All amounts in the notes are shown in Egyptian Pounds unless otherwise stated)

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**4. Segment information**

Segment reports are prepared in a manner consistent with the internal reports submitted to the chief operating decision-maker.

The chief operating decision-maker is the Company's Board of Directors, which is responsible for overseeing operations, assessing financial performance and position, and making strategic decisions. Management has identified the operating segments based on the information regularly reviewed by the Board for the purpose of evaluating performance and financial position and making strategic decisions.

The Board reviews the operating results of each segment based on the nature of its operations.

Segment performance is assessed by the Board based on key indicators such as total revenue, net operating profit, total non-current and current assets, total liabilities, and equity for each segment. This measurement basis excludes discontinued operations, interest income, and interest expense.

**THE INDUSTRIAL ENGINEERING COMPANY FOR CONSTRUCTION  
AND DEVELOPMENT "ICON" S.A.E.**

**Notes to the interim condensed separate financial statements  
For the six-months period ended 30 June 2026**

(All amounts in the notes are shown in Egyptian Pounds unless otherwise stated)

**4. Segment information (continued)**

|                                          | <b>Administrative and investing<br/>sector</b> |                   | <b>Prefabricated buildings<br/>sector</b> |                    | <b>Industrial sector</b>        |                  | <b>Total sectors</b>            |                   |
|------------------------------------------|------------------------------------------------|-------------------|-------------------------------------------|--------------------|---------------------------------|------------------|---------------------------------|-------------------|
|                                          | <b>Six months ended 30 June</b>                |                   | <b>Six months ended 30 June</b>           |                    | <b>Six months ended 30 June</b> |                  | <b>Six months ended 30 June</b> |                   |
|                                          | <b>2026</b>                                    | <b>2025</b>       | <b>2026</b>                               | <b>2025</b>        | <b>2026</b>                     | <b>2025</b>      | <b>2026</b>                     | <b>2025</b>       |
| Revenue from contracts with customers    | -                                              | 63,305,867        | -                                         | 2,530,548          | -                               | 1,057,181        | -                               | 66,893,596        |
| Cost of revenue                          | (83,815)                                       | -                 | -                                         | (3,129,319)        | -                               | (339,367)        | (83,815)                        | (3,468,686)       |
| <b>Gross (loss) / profit</b>             | <b>(83,815)</b>                                | <b>63,305,867</b> | <b>-</b>                                  | <b>(598,771)</b>   | <b>-</b>                        | <b>717,814</b>   | <b>(83,815)</b>                 | <b>63,424,910</b> |
| General and administrative expenses      | (17,989,569)                                   | (19,513,846)      | -                                         | -                  | -                               | -                | (17,989,569)                    | (19,513,846)      |
| Other operating income                   | 6,733,168                                      | 11,048,949        | -                                         | -                  | -                               | -                | 6,733,168                       | 11,048,949        |
| Other operating expenses                 | (19,713)                                       | (663,390)         | -                                         | -                  | -                               | -                | (19,713)                        | (663,390)         |
| Expected credit loss on financial assets | -                                              | -                 | 449,907                                   | (2,209,827)        | -                               | (923,194)        | 449,907                         | (3,133,021)       |
| <b>Operating (loss) / profit</b>         | <b>(11,359,929)</b>                            | <b>54,177,580</b> | <b>449,907</b>                            | <b>(2,808,598)</b> | <b>-</b>                        | <b>(205,380)</b> | <b>(10,910,022)</b>             | <b>51,163,602</b> |
| Finance income                           | 11,970                                         | 2,506,940         | -                                         | -                  | -                               | -                | 11,970                          | 2,506,940         |
| Finance costs                            | (3,022,714)                                    | (539,733)         | -                                         | -                  | -                               | -                | (3,022,714)                     | (539,733)         |
| <b>(loss) / profit before tax</b>        |                                                |                   |                                           |                    |                                 |                  | <b>(13,920,766)</b>             | <b>53,130,809</b> |
| Income tax                               |                                                |                   |                                           |                    |                                 |                  | 2,093,581                       | (829,271)         |
| <b>(loss) / profit for the period</b>    |                                                |                   |                                           |                    |                                 |                  | <b>(11,827,185)</b>             | <b>52,301,538</b> |

**THE INDUSTRIAL ENGINEERING COMPANY FOR CONSTRUCTION  
AND DEVELOPMENT "ICON" S.A.E.**

**Notes to the interim condensed separate financial statements  
For the six-months period ended 30 June 2026**

(All amounts in the notes are shown in Egyptian Pounds unless otherwise stated)

**4. Segment information (continued)**

**4.1 Segment assets**

Segment assets are measured in the same method as in the interim condensed separate financial statements. These assets are allocated based on segment operations.

| Segment assets               | 30 June 2026      |                      |                      | 31 December 2025  |                      |                      |
|------------------------------|-------------------|----------------------|----------------------|-------------------|----------------------|----------------------|
|                              | Current assets    | Non-current assets   | Total assets         | Current assets    | Non-current assets   | Total assets         |
| Administrative and investing | 25,225,680        | 1,134,883,345        | <b>1,160,109,025</b> | 21,390,589        | 1,132,088,410        | <b>1,153,478,999</b> |
| Prefabricated buildings      | 8,343,960         | -                    | <b>8,343,960</b>     | 16,161,302        | -                    | <b>16,161,302</b>    |
| Industrial                   | -                 | -                    | -                    | 3,547,603         | -                    | <b>3,547,603</b>     |
| <b>Total</b>                 | <b>33,569,640</b> | <b>1,134,883,345</b> | <b>1,168,452,985</b> | <b>41,099,494</b> | <b>1,132,088,410</b> | <b>1,173,187,904</b> |

**4.2 Segment liabilities**

Segment liabilities are measured in the same method as in the interim condensed separate financial statements, these liabilities are allocated based on segment operations.

| Segment liabilities          | 30 June 2026        |                         |                    | 31 December 2025    |                         |                    |
|------------------------------|---------------------|-------------------------|--------------------|---------------------|-------------------------|--------------------|
|                              | Current liabilities | Non-current liabilities | Total liabilities  | Current liabilities | Non-current liabilities | Total liabilities  |
| Administrative and investing | 439,389,575         | 1,217,024               | <b>440,606,599</b> | 423,261,850         | 3,310,605               | <b>426,572,455</b> |
| Prefabricated buildings      | 8,169,002           | -                       | <b>8,169,002</b>   | 12,390,922          | -                       | <b>12,390,922</b>  |
| Industrial                   | -                   | -                       | -                  | 2,719,958           | -                       | <b>2,719,958</b>   |
| <b>Total</b>                 | <b>447,558,577</b>  | <b>1,217,024</b>        | <b>448,775,601</b> | <b>438,372,730</b>  | <b>3,310,605</b>        | <b>441,683,335</b> |

**THE INDUSTRIAL ENGINEERING COMPANY FOR CONSTRUCTION  
AND DEVELOPMENT "ICON" S.A.E.**

**Notes to the interim condensed separate financial statements  
For the six-months period ended 30 June 2026**

(All amounts in the notes are shown in Egyptian Pounds unless otherwise stated)

**5. Profit or loss information**

**5.A Revenue from Contracts with Customers**

|                                               | <b>For the six months period<br/>ended 30 June</b> |                   | <b>For the three months period<br/>ended 30 June</b> |                |
|-----------------------------------------------|----------------------------------------------------|-------------------|------------------------------------------------------|----------------|
|                                               | <b>2026</b>                                        | <b>2025</b>       | <b>2026</b>                                          | <b>2025</b>    |
| Dividends from Investments in<br>Subsidiaries | -                                                  | 63,305,867        | -                                                    | -              |
| Revenue from Prefabricated buildings          | -                                                  | 2,530,548         | -                                                    | -              |
| Revenue from Industrial                       | -                                                  | 1,057,181         | -                                                    | 794,816        |
|                                               | <b>-</b>                                           | <b>66,893,596</b> | <b>-</b>                                             | <b>794,816</b> |

**5.B Other operating income**

|                              | <b>For the six months period<br/>ended 30 June</b> |                   | <b>For the three months period<br/>ended 30 June</b> |                  |
|------------------------------|----------------------------------------------------|-------------------|------------------------------------------------------|------------------|
|                              | <b>2026</b>                                        | <b>2025</b>       | <b>2026</b>                                          | <b>2025</b>      |
| Lease income                 | 6,716,900                                          | 6,770,694         | 3,459,511                                            | 3,385,347        |
| Gain on sale of fixed assets | 16,268                                             | 4,278,255         | 1,695                                                | 4,272,115        |
|                              | <b>6,733,168</b>                                   | <b>11,048,949</b> | <b>3,461,206</b>                                     | <b>7,657,462</b> |

**5.C Other operating expenses**

|                            | <b>For the six months period<br/>ended 30 June</b> |                | <b>For the three months period<br/>ended 30 June</b> |                |
|----------------------------|----------------------------------------------------|----------------|------------------------------------------------------|----------------|
|                            | <b>2026</b>                                        | <b>2025</b>    | <b>2026</b>                                          | <b>2025</b>    |
| Social health contribution | 19,713                                             | 332,119        | 8,925                                                | 153,554        |
| Other                      | -                                                  | 331,271        | -                                                    | -              |
|                            | <b>19,713</b>                                      | <b>663,390</b> | <b>8,925</b>                                         | <b>153,554</b> |

**5.D Income tax**

|                            | <b>For the six months period<br/>ended 30 June</b> |                | <b>For the three months period<br/>ended 30 June</b> |                |
|----------------------------|----------------------------------------------------|----------------|------------------------------------------------------|----------------|
|                            | <b>2026</b>                                        | <b>2025</b>    | <b>2026</b>                                          | <b>2025</b>    |
| Current income tax expense | -                                                  | 1,928,198      | (458,629)                                            | 1,928,198      |
| Deferred income tax        | (2,093,581)                                        | (1,098,927)    | 2,756,979                                            | (1,125,058)    |
|                            | <b>(2,093,581)</b>                                 | <b>829,271</b> | <b>2,298,350</b>                                     | <b>803,140</b> |

**THE INDUSTRIAL ENGINEERING COMPANY FOR CONSTRUCTION  
AND DEVELOPMENT "ICON" S.A.E.**

**Notes to the interim condensed separate financial statements  
For the six-months period ended 30 June 2026**

(All amounts in the notes are shown in Egyptian Pounds unless otherwise stated)

**5. Profit or loss information (continued)**

**5.E Effective tax rate**

|                            | <b>For the six months period<br/>ended 30 June</b> |              | <b>For the three months period<br/>ended 30 June</b> |             |
|----------------------------|----------------------------------------------------|--------------|------------------------------------------------------|-------------|
|                            | <b>2026</b>                                        | <b>2025</b>  | <b>2026</b>                                          | <b>2025</b> |
| (Loss) / profit before tax | (13,920,767)                                       | 53,130,809   | 10,987,248                                           | (5,688,782) |
| Income tax                 | (2,093,581)                                        | 829,271      | (2,298,350)                                          | 803,140     |
| <b>Effective tax rate</b>  | <b>-</b>                                           | <b>1.56%</b> | <b>-</b>                                             | <b>-</b>    |

\* The primary reason for the decrease in the effective tax rate is the reduction in deferred tax expense recognized on the balance of unrealized foreign exchange differences.

**THE INDUSTRIAL ENGINEERING COMPANY FOR CONSTRUCTION  
AND DEVELOPMENT "ICON" S.A.E.**

**Notes to the interim condensed separate financial statements  
For the six-months period ended 30 June 2026**

(All amounts in the notes are shown in Egyptian Pounds unless otherwise stated)

**6. Fixed assets**

|                                           | <b>Buildings &amp;<br/>constructions</b> | <b>Machinery &amp;<br/>equipment</b> | <b>Tools and<br/>equipment</b> | <b>Vehicles &amp;<br/>transportation</b> | <b>Furniture &amp;<br/>office<br/>equipment</b> | <b>Computers</b> | <b>Total</b>        |
|-------------------------------------------|------------------------------------------|--------------------------------------|--------------------------------|------------------------------------------|-------------------------------------------------|------------------|---------------------|
| <b>1 January 2024</b>                     |                                          |                                      |                                |                                          |                                                 |                  |                     |
| Cost                                      | 82,048                                   | 2,216,699                            | 402,980                        | 13,083,366                               | 3,001,775                                       | 8,016,889        | <b>26,803,757</b>   |
| Accumulated depreciation                  | (13,452)                                 | (851,460)                            | (322,502)                      | (3,329,002)                              | (2,646,875)                                     | (6,498,224)      | <b>(13,661,515)</b> |
| <b>Net book value at 31 December 2024</b> | <b>68,596</b>                            | <b>1,365,239</b>                     | <b>80,478</b>                  | <b>9,754,364</b>                         | <b>354,900</b>                                  | <b>1,518,665</b> | <b>13,142,242</b>   |
| <b>Net book value at 1 January 2025</b>   | <b>68,596</b>                            | <b>1,365,239</b>                     | <b>80,478</b>                  | <b>9,754,364</b>                         | <b>354,900</b>                                  | <b>1,518,665</b> | <b>13,142,242</b>   |
| Disposals                                 | -                                        | -                                    | -                              | (2,309,520)                              | (4,400)                                         | (10,905)         | <b>(2,324,825)</b>  |
| Depreciation expense                      | (3,897)                                  | (85,784)                             | (11,635)                       | (1,395,310)                              | (233,572)                                       | (742,963)        | <b>(2,473,161)</b>  |
| Depreciation of disposals                 | -                                        | -                                    | -                              | 1,642,685                                | 4,400                                           | 10,905           | <b>1,657,990</b>    |
| <b>Net book value at 31 December 2025</b> | <b>64,699</b>                            | <b>1,279,455</b>                     | <b>68,843</b>                  | <b>7,692,219</b>                         | <b>121,328</b>                                  | <b>775,702</b>   | <b>10,002,246</b>   |
| Cost                                      | 82,048                                   | 2,216,699                            | 402,980                        | 10,773,846                               | 2,997,375                                       | 8,005,984        | <b>24,478,932</b>   |
| Accumulated depreciation                  | (17,349)                                 | (937,244)                            | (334,137)                      | (3,081,627)                              | (2,876,047)                                     | (7,230,282)      | <b>(14,476,686)</b> |
| <b>Net book value at 31 December 2025</b> | <b>64,699</b>                            | <b>1,279,455</b>                     | <b>68,843</b>                  | <b>7,692,219</b>                         | <b>121,328</b>                                  | <b>775,702</b>   | <b>10,002,246</b>   |
| <b>Net book value at 1 January 2026</b>   | <b>64,699</b>                            | <b>1,279,455</b>                     | <b>68,843</b>                  | <b>7,692,219</b>                         | <b>121,328</b>                                  | <b>775,702</b>   | <b>10,002,246</b>   |
| Depreciation expense                      | (1,949)                                  | (42,892)                             | (5,818)                        | (697,655)                                | (105,595)                                       | (364,064)        | <b>(1,217,973)</b>  |
| Disposals                                 | -                                        | -                                    | -                              | -                                        | (17,100)                                        | (28,508)         | <b>(45,608)</b>     |
| Disposals Depreciation                    | -                                        | -                                    | -                              | -                                        | 16,061                                          | 16,867           | <b>32,928</b>       |
| <b>Net book value at 30 June 2026</b>     | <b>62,750</b>                            | <b>1,236,563</b>                     | <b>63,025</b>                  | <b>6,994,564</b>                         | <b>14,694</b>                                   | <b>399,997</b>   | <b>8,771,593</b>    |
| Cost                                      | 82,048                                   | 2,216,699                            | 402,980                        | 10,773,846                               | 2,980,275                                       | 7,977,476        | <b>24,433,324</b>   |
| Accumulated depreciation                  | (19,298)                                 | (980,136)                            | (339,955)                      | (3,779,282)                              | (2,965,581)                                     | (7,577,479)      | <b>(15,661,731)</b> |
| <b>Net book value at 30 June 2026</b>     | <b>62,750</b>                            | <b>1,236,563</b>                     | <b>63,025</b>                  | <b>6,994,564</b>                         | <b>14,694</b>                                   | <b>399,997</b>   | <b>8,771,593</b>    |

**THE INDUSTRIAL ENGINEERING COMPANY FOR CONSTRUCTION  
AND DEVELOPMENT "ICON" (S.A.E.)**

**Notes to the interim condensed separate financial statements  
For the six-months period ended 30 June 2026**

(All amounts in the notes are shown in Egyptian Pounds unless otherwise stated)

**7. Projects under construction**

Balance of projects in progress comprises the following:

|                                 | <b>30 June<br/>2026</b> | <b>31 December<br/>2025</b> |
|---------------------------------|-------------------------|-----------------------------|
| Land improvements and levelling | 21,248,986              | 16,017,042                  |
|                                 | <b>21,248,986</b>       | <b>16,017,042</b>           |

The movement of projects under construction related to property, plant and equipment is as follows:

|                        | <b>30 June<br/>2026</b> | <b>31 December<br/>2025</b> |
|------------------------|-------------------------|-----------------------------|
| <b>Opening balance</b> | <b>16,017,042</b>       | <b>597,205</b>              |
| Additions              | 5,231,944               | 15,419,837                  |
| <b>Ending balance</b>  | <b>21,248,986</b>       | <b>16,017,042</b>           |

**8. Investment Properties**

|                                           | <b>Land</b>       | <b>Buildings</b>  | <b>Total</b>        |
|-------------------------------------------|-------------------|-------------------|---------------------|
| <b>1 January 2024</b>                     |                   |                   |                     |
| Cost                                      | 18,027,409        | 50,809,476        | <b>68,836,885</b>   |
| Accumulated depreciation                  | -                 | (9,239,082)       | <b>(9,239,082)</b>  |
| <b>Net Book Value at 31 December 2024</b> | <b>18,027,409</b> | <b>41,570,394</b> | <b>59,597,803</b>   |
| <b>Net book value at 1 January 2025</b>   | <b>18,027,409</b> | <b>41,570,394</b> | <b>59,597,803</b>   |
| Depreciation expense                      | -                 | (2,412,709)       | <b>(2,412,709)</b>  |
| <b>Net book value at 31 December 2025</b> | <b>18,027,409</b> | <b>39,157,685</b> | <b>57,185,094</b>   |
| Cost                                      | 18,027,409        | 50,809,476        | <b>68,836,885</b>   |
| Accumulated depreciation                  | -                 | (11,651,791)      | <b>(11,651,791)</b> |
| <b>Net Book Value at 31 December 2025</b> | <b>18,027,409</b> | <b>39,157,685</b> | <b>57,185,094</b>   |
| <b>Net book value at 1 January 2026</b>   | <b>18,027,409</b> | <b>39,157,685</b> | <b>57,185,094</b>   |
| Depreciation expense                      | -                 | (1,206,356)       | <b>(1,206,356)</b>  |
| <b>Net book value at 30 June 2026</b>     | <b>18,027,409</b> | <b>37,951,329</b> | <b>55,978,738</b>   |
| Cost                                      | 18,027,409        | 50,809,476        | <b>68,836,885</b>   |
| Accumulated depreciation                  | -                 | (12,858,147)      | <b>(12,858,147)</b> |
| <b>Net Book Value at 30 June 2026</b>     | <b>18,027,409</b> | <b>37,951,329</b> | <b>55,978,738</b>   |

The valuation was conducted in accordance with International Valuation Standards and recognized valuation methodologies, as well as the first edition of the Egyptian Real Estate Valuation Standards. The comparable sales method was applied for land valuation, while the cost approach was used for buildings and constructions. The fair value of the land and buildings classified under investment properties falls within the market value range, which exceeds the carrying amount of these assets.

**THE INDUSTRIAL ENGINEERING COMPANY FOR CONSTRUCTION  
AND DEVELOPMENT "ICON" (S.A.E.)**

**Notes to the interim condensed separate financial statements  
For the six-months period ended 30 June 2026**

(All amounts in the notes are shown in Egyptian Pounds unless otherwise stated)

**9. Related parties' transactions**

the Company has entered into various transactions with companies and entities that meet the definition of related parties as specified in Egyptian Accounting Standard No. (15) "Related Party Disclosures". Related parties include members of the Company's key management personnel, their related entities, and companies under common ownership and/or joint control. The management determines the terms and conditions of transactions and services provided from/to related parties, as well as any other expenses, on a fair basis and in accordance with the contracts and agreements entered into. Below is a statement showing the nature and values of transactions with related parties during the year/period, as well as the balances due as at the date of the standalone financial statements.

The management determines the terms and conditions of transactions and services provided to/from related parties, as well as any associated expenses. The following is a summary of the nature and value of transactions with related parties during the year/period, along with the balances due as of the financial statement date.

**9.1 Due from related party**

|                                                       | <b>Nature of<br/>relationship</b> | <b>30 June<br/>2026</b> | <b>31 December<br/>2025</b> |
|-------------------------------------------------------|-----------------------------------|-------------------------|-----------------------------|
| Acrow Misr for Metal Scaffolding and Formwork (S.A.E) | Subsidiary                        | -                       | 20,523,902                  |
| Dalmine Egypt Logistic Solutions (S.A.E)              | Subsidiary                        | 1,784,788               | 1,785,048                   |
| Sun Infinite East Energy Company                      | Subsidiary of a shareholder       | 58,858                  | 40,155                      |
| Acrow Dalmini Company                                 |                                   | 260                     | -                           |
| Tanmiya for Real Estate Investment                    | Subsidiary of a shareholder       | -                       | 75,919                      |
| Tatweer for Prefabricated Buildings Company           | Subsidiary                        | -                       | -                           |
|                                                       |                                   | <b>1,843,906</b>        | <b>22,425,024</b>           |
| <b>Less:</b>                                          |                                   |                         |                             |
| Expected credit loss of due from related parties      |                                   | (1,754,788)             | (1,754,788)                 |
|                                                       |                                   | <b>89,118</b>           | <b>20,670,236</b>           |

Movement in impairment provision of due from related parties was as follows:

|                 | <b>30 June<br/>2026</b> | <b>31 December<br/>2025</b> |
|-----------------|-------------------------|-----------------------------|
| Opening balance | (1,754,788)             | (1,754,788)                 |
| Closing balance | <b>(1,754,788)</b>      | <b>(1,754,788)</b>          |

**THE INDUSTRIAL ENGINEERING COMPANY FOR CONSTRUCTION  
AND DEVELOPMENT "ICON" (S.A.E.)**

**Notes to the interim condensed separate financial statements  
For the six-months period ended 30 June 2026**

(All amounts in the notes are shown in Egyptian Pounds unless otherwise stated)

**9. Related parties' transactions (continued)**

**9.2 Due to related party**

|                                                          | <b>Nature of<br/>relationship</b> | <b>30 June<br/>2026</b> | <b>31 December<br/>2025</b> |
|----------------------------------------------------------|-----------------------------------|-------------------------|-----------------------------|
| Tatweer for Prefabricated Buildings                      | Subsidiary                        | 113,287,889             | 132,701,254                 |
| ICON Panels (S.A.E)                                      | Subsidiary                        | 187,311,015             | 202,542,134                 |
| ICON Prefabricated Buildings and Caravans (S.A.E)        | Subsidiary                        | 56,937,245              | 67,457,187                  |
| Acrow Misr for Metal Scaffolding and Formwork<br>(S.A.E) | Subsidiary                        | 67,730,853              | -                           |
|                                                          |                                   | <b>425,267,002</b>      | <b>402,700,575</b>          |

**9.3 Transactions with Related Parties**

|                                                          | <b>Nature of<br/>transactions</b>  | <b>Value of transactions<br/>30 June<br/>2026</b> | <b>31 December<br/>2025</b> |
|----------------------------------------------------------|------------------------------------|---------------------------------------------------|-----------------------------|
| Acrow Misr for Metal Scaffolding and<br>Formwork (S.A.E) | Lease of lands<br>revenue          | 4,050,236                                         | 7,140,874                   |
|                                                          | Financial transfers                | (92,304,992)                                      | 7,002,784                   |
|                                                          | Amounts paid on<br>account for the |                                                   |                             |
| Tanmiya for real estate investments (S.A.E)              | purchase of panels                 | -                                                 | (358,402)                   |
|                                                          | Financial transfers                | (75,919)                                          | -                           |
|                                                          | Leases                             | 18,703                                            | 30,678                      |
| Sun Infinite East Energy                                 | Financial transfers                | -                                                 | (337,866)                   |
|                                                          | Purchases                          | -                                                 | (3,508,632)                 |
| ICON Prefabricated Buildings and Caravans<br>(S.A.E)     | Leases                             | 1,389,540                                         | 2,243,032                   |
|                                                          | Financial transfers                | 9,130,401                                         | (31,955,284)                |
| ICON Panels                                              | Purchases                          | -                                                 | (385,739)                   |
|                                                          | Leases                             | 2,416,192                                         | 4,126,803                   |
|                                                          | Financial transfers                | 12,814,926                                        | (196,520,371)               |
| Tatweer for Prefabricated Buildings                      | Financial transfers                | 19,413,366                                        | 25,271,450                  |
|                                                          | Capital increase                   | -                                                 | (268,106,666)               |

**9.4 Management Compensation**

Senior management received a total of EGP 1,595,000 in salaries and benefits during the financial period ended 30 June 2026 (30 June 2025: EGP 1,014,000).

**THE INDUSTRIAL ENGINEERING COMPANY FOR CONSTRUCTION  
AND DEVELOPMENT "ICON" (S.A.E.)**

**Notes to the interim condensed separate financial statements  
For the six-months period ended 30 June 2026**

(All amounts in the notes are shown in Egyptian Pounds unless otherwise stated)

**10. Share capital**

**10.1 Authorized Capital**

The authorized capital is set at EGP 1,500,000,000 (one billion five hundred million Egyptian Pounds).

**10.2 Issued and paid-up capital**

The Company's issued and paid-up capital amounted to EGP 582,000,000, distributed over 145,500,000 shares with a nominal value of EGP 4 per share, distributed as follows at 31 December 2025 and 30 June 2026:

|                                                   | <b>Nationality</b> | <b>Number of<br/>shares</b> | <b>Nominal<br/>value</b> | <b>Shareholding<br/>percentage %</b> |
|---------------------------------------------------|--------------------|-----------------------------|--------------------------|--------------------------------------|
| AIF holding limited                               | Emirates           | 90,529,758                  | 362,119,032              | 62.22%                               |
| Ahmed Mohammed Nabil<br>Abdelsamad Sakr           | Egyptian           | 8,096,588                   | 32,386,352               | 5.56%                                |
| Other shareholders                                |                    | 44,897,321                  | 179,589,284              | 30.86%                               |
| Amount not deposited in the<br>central depository |                    | 1,976,333                   | 7,905,332                | 1.36%                                |
|                                                   |                    | <b>145,500,000</b>          | <b>582,000,000</b>       | <b>100%</b>                          |

**11. Bank borrowings**

|            | <b>30 June<br/>2026</b> | <b>31 December<br/>2025</b> |
|------------|-------------------------|-----------------------------|
| Bank loans | 929,326                 | 2,787,979                   |
|            | <b>929,326</b>          | <b>2,787,979</b>            |

The movement in the loan balances is as follows:

|                                                          | <b>2026</b>      | <b>2025</b>      |
|----------------------------------------------------------|------------------|------------------|
| Balance at 1 January                                     | <b>2,787,979</b> | <b>6,842,803</b> |
| Finance costs charged to the statement of profit or loss | 93,346           | 421,359          |
| Interest paid on loans                                   | (93,346)         | (421,359)        |
| Repayments of loans                                      | (1,858,653)      | (4,054,824)      |
| Balance at 31 December                                   | <b>929,326</b>   | <b>2,787,979</b> |

**THE INDUSTRIAL ENGINEERING COMPANY FOR CONSTRUCTION  
AND DEVELOPMENT "ICON" (S.A.E.)**

**Notes to the interim condensed separate financial statements  
For the six-months period ended 30 June 2026**

(All amounts in the notes are shown in Egyptian Pounds unless otherwise stated)

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**11. Bank borrowings (continued)**

**Abu Dhabi Islamic Bank - Nature of financing and credit limit:**

Long-term loan in the amount of EGP 16,727,876 to finance the purchase of the rock wool machine

**Interest rate**

It amounts to 8% annually within the framework of the initiative of the Central Bank of Egypt.

**Guarantees**

- Assignment of insurance policies issued on leased assets against fire risk in favor of Abu Dhabi Islamic Bank, with a coverage ratio of no less than 110% of the total financing granted.

**Loan Covenants**

According to the terms of the main loan agreements, the company is required to comply with the following financial covenants:

- Debt service coverage ratio (DSCR) not less than 1.2
- Leverage ratio not exceeding 1:2.2
- Current ratio not less than 1

**12. Liquidity risks**

Liquidity risk is the risk that the Company will encounter difficulty in meeting its financial obligations due to a lack of funding. The Company's exposure to liquidity risk primarily arises from the mismatch between the maturities of financial assets and liabilities.

Management regularly prepares forecasts of future cash flows, which are discussed during the Company's Board of Directors meetings. Necessary actions are then taken to negotiate with suppliers, follow up on customer collections, and manage inventory balances to ensure the availability of sufficient cash to meet the Company's obligations. The Company's management also monitors liquidity to meet operational requirements by ensuring that adequate cash and cash equivalents are maintained, and by retaining sufficient liquidity to meet expected outflows related to loan settlements, thereby ensuring compliance with financial covenants, guarantees, and commitments at all times.

The Company mitigates liquidity risk by ensuring the availability of sufficient banking facilities, maintaining adequate reserves, and closely monitoring both actual and forecasted cash flows, while aligning the maturity profile of financial assets and liabilities. Payables to suppliers are usually settled within 60 days from the date of purchase.

The table below summarizes the maturities of the Company's undiscounted financial liabilities at 30 June 2026 and 31 December 2025, based on contractual payment dates and current market interest rates.

**THE INDUSTRIAL ENGINEERING COMPANY FOR CONSTRUCTION  
AND DEVELOPMENT "ICON" (S.A.E.)**

**Notes to the interim condensed separate financial statements  
For the six-months period ended 30 June 2026**

(All amounts in the notes are shown in Egyptian Pounds unless otherwise stated)

**12. Liquidity risks (continued)**

|                                       | <b>Less than one<br/>year</b> | <b>From one year to<br/>two years</b> | <b>More than two<br/>years</b> |
|---------------------------------------|-------------------------------|---------------------------------------|--------------------------------|
| <b>30 June 2026</b>                   |                               |                                       |                                |
| Trade and notes payable               | 3,703,363                     | -                                     | -                              |
| Creditors and other credit balances * | 6,144,899                     | -                                     | -                              |
| Bank borrowings                       | 929,326                       | -                                     | -                              |
| Due to related parties                | 425,267,002                   | -                                     | -                              |
| <b>Total</b>                          | <b>436,044,590</b>            | <b>-</b>                              | <b>-</b>                       |
| <b>31 December 2025</b>               |                               |                                       |                                |
| Trade and notes payable               | 1,821,858                     | -                                     | -                              |
| Creditors and other credit balances*  | 6,879,039                     | -                                     | -                              |
| Bank borrowings                       | 2,787,979                     | -                                     | -                              |
| Due to related parties                | 402,700,575                   | -                                     | -                              |
| <b>Total</b>                          | <b>414,189,451</b>            | <b>-</b>                              | <b>-</b>                       |

\* Creditors and other credit balances do not include contract liabilities, social insurance, the due to the tax authority and dividends payables.

**13. Significant events**

- (a) On 12 February 2026, the Monetary Policy Committee of the Central Bank of Egypt, at its meeting, decided to reduce the key interest rates by 100 basis points . Accordingly, the overnight deposit and lending rates and the Central Bank's main operation rate were reduced to 19.0%, 20.0% and 19.5%, respectively; the credit and discount rate was also reduced to 19.5%. In addition, the Central Bank's Board of Directors decided to reduce the cash reserve ratio that banks are required to maintain with the Central Bank of Egypt from 18% to 16%. These decisions reflect the Committee's assessment of the latest developments in inflation and its outlook since its previous meeting.
- (b) On 28 February 2026, the Middle East witnessed an escalation in the intensity of the armed conflict between Iran and Israel, resulting in increased levels of geopolitical and economic instability in the region. However, as the Company is currently a holding company with no direct operating activities and its scope includes only legacy contracts entered into prior to the demerger of the Company, management does not expect these developments to have a material impact on the Company's operations or results of operations, except for any potential impact arising from increased pressures on foreign exchange rates, inflation and interest rates, and the resulting effect on financing costs and the value of liabilities denominated in foreign currencies. Management continues to monitor and assess developments in the situation and their potential impact on the Company's financial position.